



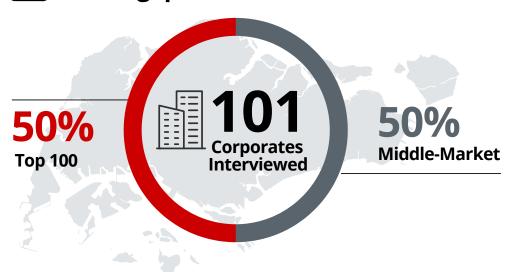




About The Survey

DBS has partnered East and Partners (East) to continue its Digital Readiness Survey for the third round. This research, designed to chart the progress in businesses' efforts in all things digital, is based on direct interviews with 1,503 treasurers from the Top 100 revenue ranked corporates (US\$1.0Bn plus revenue equivalent) and middle-market companies (US\$200Mn-1.0Bn revenue equivalent) across US, UK and 13 markets in Asia Pacific including Australia, China, India, Indonesia, Japan, Hong Kong, Malaysia, Philippines, Singapore, South Korea, Taiwan, Thailand and Vietnam. Here we take a closer look at the Singapore market and a snapshot of its corporates on the digital journey.

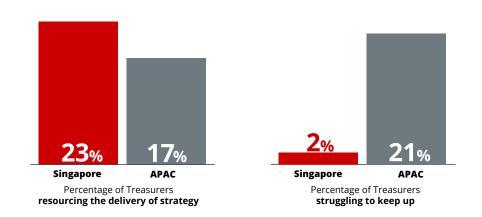
Profile Of Survey Respondents In Singapore





State Of Digital Readiness

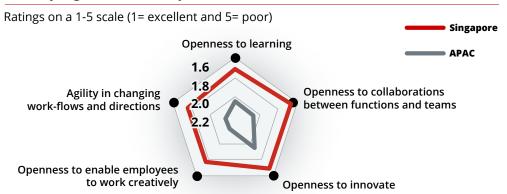






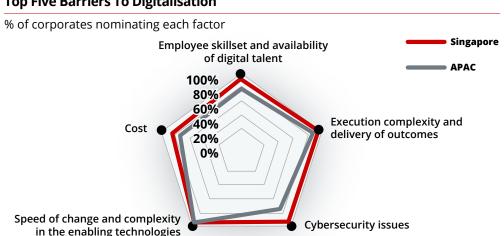
Openness And Agility Are Driving Digital Receptiveness

Five Key Digitalisation Receptiveness Factors



Availability Of Digital Talent Is Still A Barrier For Many

Top Five Barriers To Digitalisation





Sales And Distribution Efforts Secure **Key Technology Dollars**

Digital Applications And Investments



Corporates are investing in new technology solutions for finance and banking requirements

Trade and Supply Chain Financing

46% Risk and Compliance

Reporting

Cash Management



Corporates are investing in new technology solutions for broader business areas

Sales and Distribution

Procurement and **Supply Chain** Management

52%

CRM and Servicing



Spent a lot of time on building a road map to digitise our internal machinery; about to now look at broadening this to our external world.

- Group Treasurer, US\$1.0Bn, Singapore, Logistics Group



APIs Are Being Actively Used Across Ecosystems

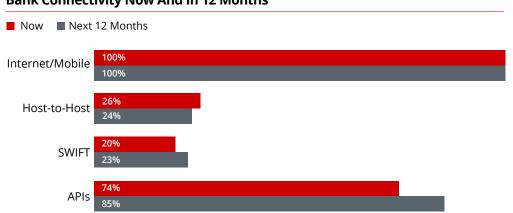
Top Three Most Valuable Technologies Being Employed





Bank API Connectivity Continues To Accelerate

Bank Connectivity Now And In 12 Months

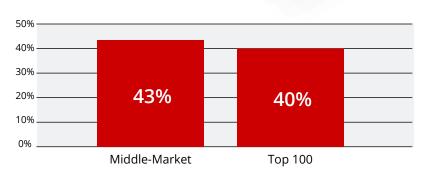




Ecommerce Investment Is Delivering Strong Returns



% of overall revenues derived from eCommerce







Demand For ESG Technology Investment Is Building



Top Three Drivers Of ESG Digitalisation



70%

Carbon credits trading



70 Matchir



59%Manning aga

Mapping against project financing requirements



We're really open to learning new things but not so great at collaborating and getting it done; too many voices wanting to have a say – so we've formed a digital working group with authority to make decisions and recommendations.

99

- Treasurer, US\$500Mn, Singapore, Auto Services Corporate

requirements



Revenue Growth And Product Delivery Are Leading KPIs

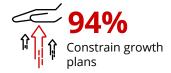
Top Three KPIs To Evaluate ROI From Digital Transformation





Growth Most At Risk In Absence Of Digitalisation

Top Three Greatest Costs / Risks To The Organisation Of Not Digitalising





92%
Talent retention and engagement



89%Lose competitive advantage





Banks Are Playing A Greater Role In FinTech Choices

Top Three Areas Of Guidance Treasurers Are Looking For From Their Banks



66

Getting our online based revenues up is where the action is; we're seeing a lot of reward coming through, as well as fulfilment efficiencies, in these developments.

- Treasurer, US\$250Mn, Singapore, Insurance Broker

For more information, the full results of the Digital Readiness Survey is available here.

